



# Agency Considerations for a Hybrid Environment

**Pre-Return:** Practices and suggestions to consider as more employees return to the workplace.

## Determine Building Requirements

- Review established COVID-19 safety protocols for the building location
- Clarify access to building services based on established COVID-19 safety protocols (cafeteria, gym, bank, etc.)
- Revisit guidance for common areas (break rooms, refrigerators, shared coffee machines)
- Provide building signage to share rules and new practices
- Verify public transportation accessibility
- Share parking options and availability
- Confirm visitor building access rules

## Determine Policy Updates

**Review and update policies in the following areas:**

- Telework and Remote Work
- Work Schedules and Core Hours
- Absence and Leave
- Workplace Conduct
- Parking
- Travel

## Create a Communication Plan

- Who** should receive the communication
- When** certain communication is distributed
- How** often to provide updates and **what** each update will say
- Which** methods for communicating (email, intranet, other virtual platforms)
- What are the **record-keeping** obligations for general and individual-specific communications

## Communication Considerations



- The value of returning to the workplace
- Ongoing feedback for employees
- What to expect the first day back
- Location of the Workplace Safety Plan
- Agency COVID-19 workplace safety protocols (e.g., masking)

## What about employees hired after maximum telework began?

### 1. Identify

Determine which employees have not yet accessed a physical agency workplace to date



### 2. Welcome

Develop an onboarding process to welcome them the first day on location



### 3. Assist

Provide support to supervisors of new employees



### 4. Clarify

Clearly communicate COVID-19 workplace safety expectations



## Training Topics for Supervisors

### Policy and Process Changes

- Updated policies on telework, remote work, leave, and scheduling
- How to handle accommodations
- How to handle employees who refuse to return to work
- Updated office space policies (e.g., common spaces, conference rooms, hoteling, etc.)
- How to manage staff performance in a hybrid work environment
- Consider what technology is available for employees to host hybrid and virtual meetings

### Manage the Transition

- Change management and resiliency
- How to handle the first day and week back
- Navigate difficult conversations about the pandemic's impact
- Create space for employee adjustment to working onsite again
- Manage employee expectations for the new 'business as usual'
- Consider the logistical and emotional aspects of return for employees (commutes, dependent care, exposure concerns, etc.)